

December 7, 2008

Ms. Lori Garver
NASA
Presidential Transition Team
NASA Headquarters
Washington, DC 20546-0001

Dear Lori:

We appreciate the opportunity to come in and meet with the Transition Team last week. It was a pleasure to provide an update on SpaceX and our current involvement with the Commercial Orbital Services (COTS) and NASA Launch Services (NLS) programs, as well as provide our views on the potential role that SpaceX believes commercial services can play in the future. SpaceX was represented by Elon Musk, CEO, Tim Hughes, Chief Counsel and Lawrence Williams, Vice President for Strategic Relations. We provided no handouts.

Please let me know if you have any additional questions or if there is ever anything I can do to be of assistance.

Best personal regards,



Lawrence H. Williams
Vice President for Strategic Relations